

From: "Brona Pinnolis" <bpinnolis@memphiscrime.org>
To: btaylor@memphistomorrow.org
"William Gibbons \(\wgibbons\)" <wgibbons@memphis.edu>
"Angela Madden \(\acrews1\)" <acrews1@memphis.edu>
Date: 6/7/2017 12:01:27 PM
Subject: RE: Transaction Structuring Opportunity from Social Finance and the Sorenson Impact Center

My recollection is that we did not know this figure at the time we wrote it, but I think they may have sent me some more data after the deadline. I'm going to dig in our stuff.

Brona E. Pinnolis, JD
Vice President for Strategic Implementation
Memphis Shelby Crime Commission
600 Jefferson, Suite 400
Memphis, TN 38105
Direct Line: 901-507-4192



From: Blair Taylor [mailto:btaylor@memphistomorrow.org]
Sent: Wednesday, June 07, 2017 9:53 AM
To: Brona Pinnolis <bpinnolis@memphiscrime.org>; William Gibbons (wgibbons) <wgibbons@memphis.edu>; Angela Madden (acrews1) <acrews1@memphis.edu>
Subject: RE: Transaction Structuring Opportunity from Social Finance and the Sorenson Impact Center

To clarify, I d like to be able to make a statement like this:

TDOC uses validated risk assessments to assess needs of ex-offenders and their risk for recidivism. In Tennessee, of the 14,000 released from incarceration in 2015/16, xx% were assessed as moderate risk and xx% as high risk of returning to incarceration.

Blair Taylor
President
Memphis Tomorrow
22 North Front Street, Suite 670
Memphis, TN 38103
Office: 901.322.8080
btaylor@memphistomorrow.org

From: Blair Taylor
Sent: Wednesday, June 7, 2017 9:49 AM
To: 'Brona Pinnolis' <bpinnolis@memphiscrime.org>; 'William Gibbons (wgibbons)' <wgibbons@memphis.edu>; Angela Madden (acrews1) <acrews1@memphis.edu>
Subject: RE: Transaction Structuring Opportunity from Social Finance and the Sorenson Impact Center

Also, I ideally need to be able to describe the population's "risk assessment". Can I please get a description of the LCSMI and Strong R and, more importantly, the results defined in terms of risk level for ex offenders released in TN in 2015/16.

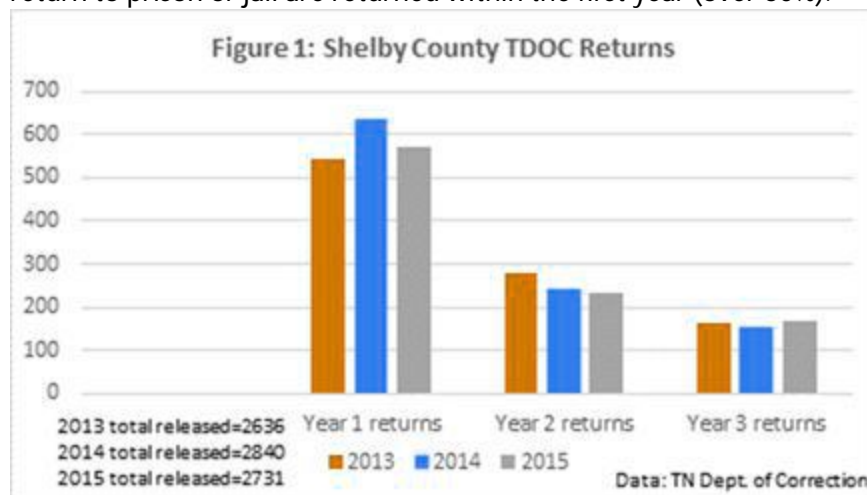
Blair Taylor

President
Memphis Tomorrow
22 North Front Street, Suite 670
Memphis, TN 38103
Office: 901.322.8080
btaylor@memphistomorrow.org

From: Blair Taylor
Sent: Wednesday, June 7, 2017 8:33 AM
To: 'Brona Pinnolis' <bpinnolis@memphiscrime.org>; William Gibbons (wgibbons) <wgibbons@memphis.edu>
Subject: RE: Transaction Structuring Opportunity from Social Finance and the Sorenson Impact Center

Below is what's provided in your grant applications. So is it the case that in 2015-16, of the 14,000 released by TDOC, 2731 were released into Shelby?

During fiscal year 2015-2016, 18.1% of admissions to the Tennessee Department of Correction (TDOC) were convicted in Shelby County, nearly double the percentage of admissions from any other county. During that same period, TDOC released nearly 14,000 individuals back into their communities. However, 5,250 individuals that previously had been released were returned to incarceration, 2,500 of them for probation violations (47.6%). As of June 30, 2016, more than 58,000 people were on probation in communities across the state, with 7,624 in Shelby County (13.1%), the largest proportion of any single county (Statistical Abstract, 2016). Also in Shelby County, the overall return rate within three years after release is around 36.4%.^[1] However, the proportion of those returning who were serving a sentence of probation in Shelby County is unknown. Figure 1 below illustrates that most offenders released to Shelby County who return to prison or jail are returned within the first year (over 60%).



Blair Taylor
President
Memphis Tomorrow
22 North Front Street, Suite 670
Memphis, TN 38103
Office: 901.322.8080
btaylor@memphistomorrow.org

From: Brona Pinnolis [<mailto:bpinnolis@memphiscrime.org>]
Sent: Tuesday, June 6, 2017 4:16 PM

To: William Gibbons (wgibbons) <wgibbons@memphis.edu>; Blair Taylor <btaylor@memphistomorrow.org>
Subject: RE: Transaction Structuring Opportunity from Social Finance and the Sorenson Impact Center

Blair, here is the JPAL application along with the application we used for a Smart Prosecution grant application from the DAG's office (still awaiting word on that). There is similar language in each (one was borrowed from the other) but there are different details in each as well, so sending along both. The Smart Prosecution application contains more specific information on youthful offenders, who are the focus of the proposal.

I am happy to help in whatever way I can. I'm not sure I'm versed enough on the PFS model to just grind out a narrative on that subject in this short space of time but can certainly plug in a fair amount of information.

Brona E. Pinnolis, JD
Vice President for Strategic Implementation
Memphis Shelby Crime Commission
600 Jefferson, Suite 400
Memphis, TN 38105
Direct Line: 901-507-4192



From: William Gibbons (wgibbons) [<mailto:wgibbons@memphis.edu>]
Sent: Tuesday, June 06, 2017 4:00 PM
To: btaylor@memphistomorrow.org
Cc: Brona Pinnolis <bpinnolis@memphiscrime.org>
Subject: Re: Transaction Structuring Opportunity from Social Finance and the Sorenson Impact Center

Good idea. He's become the local expert.

Bill Gibbons
Executive Director
The Public Safety Institute



The University of Memphis
317 Robison Hall
Memphis, TN 38152
[901.385-4232](tel:901.385-4232) | memphis.edu

From: Blair Taylor <btaylor@memphistomorrow.org>
Sent: Tuesday, June 6, 2017 3:58 PM
To: William Gibbons (wgibbons)
Subject: RE: Transaction Structuring Opportunity from Social Finance and the Sorenson Impact Center

Ok. scott s been in the loop on this. I ll call him. Maybe he can just handle it for us.

Blair Taylor
President
Memphis Tomorrow
22 North Front Street, Suite 670
Memphis, TN 38103

Office: 901.322.8080
btaylor@memphistomorrow.org

From: William Gibbons (wgibbons) [<mailto:wgibbons@memphis.edu>]
Sent: Tuesday, June 6, 2017 3:55 PM
To: Blair Taylor <btaylor@memphistomorrow.org>; Angela Madden (acrews1) <acrews1@memphis.edu>; Brona Pinnolis <bpinnolis@memphiscrime.org>
Subject: Re: Transaction Structuring Opportunity from Social Finance and the Sorenson Impact Center

Brona,

Are you in a position to help ?

Blair, you might want to also touch bases with David McKinney about the grant that has already been awarded to the county for social impact bond technical assistance. It is also from Sorenson and is for \$240,000. Scott Crosby has been assigned to work full time on it, and the mayor is interested in tying to the juvenile assessment center.

Bill Gibbons
Executive Director
The Public Safety Institute



The University of Memphis
317 Robison Hall
Memphis, TN 38152

901.385-4232 | memphis.edu

From: Blair Taylor <btaylor@memphistomorrow.org>
Sent: Tuesday, June 6, 2017 3:46 PM
To: Angela Madden (acrews1); Brona Pinnolis; William Gibbons (wgibbons)
Subject: FW: Transaction Structuring Opportunity from Social Finance and the Sorenson Impact Center

See below. we have a very short window (by Friday end of day) to respond to this grant application for PFS/Social Impact Bond technical assistance and funding of a project manager position. Kevin has agreed that WIN would be the applicant, but bottom line is he doesn't have the manpower to pull it off by Friday. So I'm thinking to try to get it done myself, but would certainly need some help in parts from you guys.

At the very least, I'd love to get from you guys anything you've written about our target offender population and statement of need perhaps in the grant application for the JPAL evaluation?

Let's start there and I'll have a better idea tomorrow of what else I need.

Brona or Angie can you send that JPAL application to me?

Blair Taylor
President
Memphis Tomorrow
22 North Front Street, Suite 670
Memphis, TN 38103
Office: 901.322.8080
btaylor@memphistomorrow.org

From: Blair Taylor
Sent: Tuesday, June 6, 2017 1:54 PM
To: 'Jeff Shumway' <jshumway@socialfinance.org>; Rachel Levy <rlevy@socialfinance.org>
Cc: Scott Crosby <scrosby@bpjlaw.com>; Heather Jamerson <hjamerson@pyramidpeakfdn.org>;
'kevin.woods@workforceinvestmentnetwork.com' <kevin.woods@workforceinvestmentnetwork.com>
Subject: RE: Transaction Structuring Opportunity from Social Finance and the Sorenson Impact Center

Thanks Jeff. Confirmed that we are making an attempt to complete an application by Friday, with WIN being the applicant! Kevin Woods, the WIN Exec Director, is copied here.

Thanks for the opportunity!

Blair

Blair Taylor
President
Memphis Tomorrow
22 North Front Street, Suite 670
Memphis, TN 38103
Office: 901.322.8080
btaylor@memphistomorrow.org

From: Jeff Shumway [<mailto:jshumway@socialfinance.org>]
Sent: Monday, June 5, 2017 1:27 PM
To: Rachel Levy <rlevy@socialfinance.org>
Cc: Scott Crosby <scrosby@bpjlaw.com>; Blair Taylor <btaylor@memphistomorrow.org>; Heather Jamerson <hjamerson@pyramidpeakfdn.org>
Subject: Re: Transaction Structuring Opportunity from Social Finance and the Sorenson Impact Center

Thanks, all. Looking forward to seeing the application.

On Jun 5, 2017 8:11 AM, "Rachel Levy" <rlevy@socialfinance.org> wrote:

Hi Blair,

This is great news - and we've love to have you apply if you are able! The Letter of Intent was entirely optional, so no worries there.

The application is due this Friday, June 9th, at 8:30 PM MST. The new Request for Applications (RFA) can be accessed [here](#).

Please let me know if you have additional questions or if I can be helpful in any other way.

Best,
Rachel

On Mon, Jun 5, 2017 at 1:05 PM, Blair Taylor <btaylor@memphistomorrow.org> wrote:

Hey folks. Well, I ve just confirmed that we have a definite government funder for an outcomes based contract which will be issuing the RFP this week, for offender re-entry services.

It s our WIN (Jeff, that s our WIB and the funds will be WIOA funds), which we ve been expecting and working closely with, but I couldn t confirm for sure until this moment.

Let me know if it s too late for us to apply (we obviously didn t meet the letter of intent deadline).

I'm with Kevin Woods and the Operation: Safe Community team in a meeting now about this and will let them know if this is an option for us at this late hour.

Blair

Blair Taylor
President
Memphis Tomorrow
22 North Front Street, Suite 670
Memphis, TN 38103
Office: 901.322.8080
btaylor@memphistomorrow.org

From: Jeff Shumway [mailto:jshumway@socialfinance.org]
Sent: Thursday, May 4, 2017 6:00 PM
To: Scott Crosby <scrosby@bpjlaw.com>; Blair Taylor <btaylor@memphistomorrow.org>; Heather Jamerson <hjamerson@pyramidpeakfdn.org>
Cc: Rachel Levy <rlevy@socialfinance.org>
Subject: Transaction Structuring Opportunity from Social Finance and the Sorenson Impact Center

Dear Scott, Heather and Blair -

We're excited to announce, we reopened our competition!

As you may remember, Social Finance and the Sorenson Impact Center were awarded a grant from the Social Innovation Fund to provide Pay for Success (PFS) Transaction Structuring services to governments and nonprofits. The new Request for Applications (RFA) can be accessed [here](#) and will accept applications through June 9th.

We hope you or your partners may be interested in applying to help us bring more high-quality PFS projects to market. If you're interested in learning more, we will be holding webinars for potential applicants on Wednesday, May 10th and Thursday, May 18th, each from 3-4 PM EST. Additional details about the webinars and the RFA will be available at sorensonimpact.com/sif-structuring-grant.

Feel free to reach out with any additional questions.

Best,

Jeff

What's changed

In reopening the competition to applicants, we've made two important adjustments:

- The competition is now open to organizations located anywhere in the US, rather than just in the western and midwestern US
- We are now offering a cash grant as part of the award, in addition to technical assistance, to support transaction structuring activities

An overview of available support and eligibility are provided below. I'd be happy to speak with you further about this opportunity if you're interested - please let me know!

Overview of Available Support

Through our open competition, we will select up to select up to three recipients who will receive technical assistance valued at up to \$520,000 per recipient as well as a cash grant of up to \$100,000 each for project-related personnel and activities. The specific support provided will vary, but may include: overall PFS project coordination and support; high-level data, economic and demographic analyses to help identify and describe target populations and baseline outcomes; developing the capital structure, financial terms and coordinating the capital raising process; mediating and facilitating agreement between each of the parties to the PFS project; and supporting ramp-up activities.

Eligibility

We're looking for high-quality applicants across the US who have *completed feasibility*, who have a *committed outcomes payor*, and who are targeting one of the following three focus areas: Youth Development, Economic Opportunity, or Healthy Futures

--

Jeff Shumway

Vice President of Advisory Services, Social Finance

Social Finance, Inc.

Mobilizing Investment Capital To Drive Social Progress

www.socialfinance.org

This email is prepared by Social Finance. It is for your information only and is not an offer or solicitation for the purchase or sale of any security or a recommendation or endorsement of any security or any issuer. Social Finance makes no representation about the accuracy, completeness, or timeliness of this information. This email may contain information that is proprietary or is otherwise confidential in nature for the use of the addressee(s). The dissemination, copying, unauthorized use, or publication of content in this email that is marked proprietary or confidential is prohibited without the approval of Social Finance.

This is an authorized message from Social Finance.

--

Rachel Levy

Associate Director, Social Finance

(617) 939-9900 x63

Social Finance | 10 Milk Street | Suite 1010 | Boston, MA 02108

Mobilizing capital to drive social progress

www.socialfinance.org

This email is prepared by Social Finance. It is for your information only and is not an offer or solicitation for the purchase or sale of any security or a recommendation or endorsement of any security or any issuer. Social Finance makes no representation about the accuracy, completeness, or timeliness of this information. This email may contain information that is proprietary or is otherwise confidential in nature for the use of the addressee(s). The dissemination, copying, unauthorized use, or publication of content in this email that is marked proprietary or confidential is prohibited without the approval of Social Finance.

This is an authorized message from Social Finance.

[1] TDOC data, averaging the rates for 2013-2015.
tffffff